

Resources Base Budget 2026/27**Assistant Director Finance Assets and Revenues**

	Base Budget 2025/26	Base Budget 2026/27	Movement	Movement Explanation
Service	£	£	£	
Ad Finance, Assets and Revenues				
Employee Costs	94,103	97,299	3,196	£12,392 Employee Inflation. (£8,495) Supplement and Training Savings. £701 Pension Adjustment.
Transport Related	1,219	300	(919)	Travelling Allowance Lump Sum.
Supplies and Services	160	100	(60)	Subsistence.
	95,482	97,699	2,217	
Admin Buildings				
Premises Costs	561,232	528,762	(32,470)	£18,242 Business Rates, £4,416 Repairs and Maintenance and Grounds Maintenance, £2,300 Premises Insurance, (£9,973) Contract and window cleaning, (£46,005) Utilities.
Supplies and Services	35,764	43,480	7,716	Telephone rentals and marketing.
Transfer Payments	149,849	204,033	54,184	Increase in Internal Service Charges (NNDC share of running costs for Fakenham and Cromer).
Capital Financing Income	30,487	30,487	0	No variances.
	(467,356)	(407,206)	60,150	£18,390 Rental Income. £42,329 Recharge increase to tenants in relation to service chargeable costs (Repairs and Maintenance, Utilities, Cleaning, Health and Safety, Telephone Charges and Insurance Premiums).
	309,976	399,556	89,580	
Amenity Lighting				
Premises Costs	43,221	34,033	(9,188)	Electricity savings.
	43,221	34,033	(9,188)	
Benefits Subsidy				
Transfer Payments	20,021,089	15,674,027	(4,347,062)	Based on mid year estimate of expenditure - subsidy based on 100% including recoverable overpayments.
Income	(20,021,089)	(15,674,027)	4,347,062	Based on mid year estimate of expenditure - subsidy based on 100% including recoverable overpayments.
	0	0	0	
Car Parking				
Premises Costs	771,170	770,550	(620)	£11,220 Repairs and Maintenance, £5,000 Rent/Hire/Purchase of land and £2,300 Grounds Maintenance. (£5,928) Electricity saving, (£13,232) Transfer to Supplies and Services.
Supplies and Services	362,425	412,752	50,327	£13,232 Transfer from Premises Costs. £32,547 Management Fee increases. £2,350 Cleansing Contract. £2,168 Growth in relation to Tariff changes / notice etc for car parking charges.
Capital Financing Income	55,829	55,829	0	No variances.
	(3,851,874)	(4,033,050)	(181,176)	(£30,000) Excess Parking, (£5,000) EVCP Income, £1,365 Rental Income. (£148,973) Car parking fee income. (£18,568) Season Ticket income. £20,000 Revenue Contribution to Capital Outlay.
Internal Income	(10,000)	(10,000)	0	No variances.
	(2,672,450)	(2,803,919)	(131,469)	
Central Costs				
Employee Costs	35,500	35,500	0	No variances.
Supplies and Services	15,500	15,500	0	No variances.
	51,000	51,000	0	

Service	Base Budget 2025/26	Base Budget 2026/27	Movement	Movement Explanation
	£	£	£	
Chalets/Beach Huts				
Premises Costs	37,158	30,854	(6,304)	Transfer to Other Lettings.
Supplies and Services	20,200	15,230	(4,970)	(£6,200) Equipment, Marketing and Health and Safety Savings. £1,230 Other Professional Fees and Legionella Surveys.
Capital Financing Income	4,530	4,530	0	No variances.
	(332,000)	(364,840)	(32,840)	Rental Income.
	(270,112)	(314,226)	(44,114)	
Community Centres				
Premises Costs	11,280	11,730	450	Premises Insurance.
Capital Financing	1,460	1,460	0	No variances.
	12,740	13,190	450	
Corporate & Democratic Core				
Employee Costs	437	437	0	No variances.
Transport Related	100	100	0	No variances.
Supplies and Services	491,415	408,465	(82,950)	£20,970 Bank Charges. (£104,580) Audit Fee Saving.
	491,952	409,002	(82,950)	
Corporate Finance				
Employee Costs	581,559	590,308	8,749	£15,799 Employee Inflation. (£7,994) Pension Adjustment. £944 Transfer from Transport.
Transport Related	1,044	100	(944)	Transfer to Employee Costs.
Supplies and Services	32,008	38,510	6,502	£4,413 Subscriptions. £2,089 Other Professional Fees and Computer Purchases - Software Inflation.
Capital Financing	13,631	13,631	0	No variances.
	628,242	642,549	14,307	
Cromer Pier				
Premises Costs	155,590	157,060	1,470	(£2,000) Transfer to Supplies and Services. £3,470 Premises Insurance.
Supplies and Services	21,000	23,000	2,000	Transfer from Premises Costs.
Capital Financing	72,849	72,849	0	No variances.
	249,439	252,909	3,470	
Estates				
Employee Costs	250,040	251,146	1,106	£5,813 Employee Inflation. (£4,707) Pension Adjustment.
Premises Costs	5,840	6,280	440	Premises Insurance.
Transport Related	4,000	2,000	(2,000)	Travelling Allowance saving.
Supplies and Services	25,600	24,850	(750)	Equipment and Subscription savings.
Income	(2,780)	(3,020)	(240)	Increase in recovery of Shared Equity Insurance premiums.
Capital Salaries	(1,800)	(1,800)	0	No variances.
	280,900	279,456	(1,444)	
Industrial Estates				
Premises Costs	34,914	46,467	11,553	£4,370 Premises Insurance. £3,216 Repairs and Maintenance. £3,500 Business Rates growth due to vacant units in North Walsham.
Capital Financing Income	24,189	24,189	0	No variances.
	(236,353)	(237,936)	(1,583)	(£5,978) Recharge increase to tenants in relation to service chargeable costs (Repairs and Maintenance and Grounds Maintenance). £4,395 Lower Rental income due to vacant units in North Walsham.
	(177,250)	(167,280)	9,970	

Service	Base Budget	Base Budget	Movement	Movement Explanation
	2025/26	2026/27	£	£
It - Support Services				
Employee Costs	1,110,382	1,164,412	54,030	See Note A Below:
Transport Related	800	1,020	220	Public Transport.
Supplies and Services	1,018,634	1,065,265	46,631	£1,525 Subscription transfer from Programme and Project Management. £32,791 Computer Costs. £15,115 Software growth. (£4,556) Other Professional Fee savings.
Capital Financing	206,587	206,587	0	No variances.
	2,336,403	2,437,284	100,881	

Note A: £46,471 Post transfer from Programme and Project Management. £28,458 Employee Inflation. £8,875 Growth in relation to making post permanent in Applications Team. (£14,057) Savings due to restructure within The Web team. (£15,717) Pension Adjustment.

Insurance & Risk Management				
Employee Costs	58,150	60,320	2,170	Employee Inflation.
Transport Related	11,670	11,880	210	Vehicle Insurance Inflation.
Supplies and Services	154,010	154,740	730	£5,930 Public Liability and Public Health Act Insurance Inflation. (£5,200) Cash in Transit, All Risks Insurance and Theft of Contents Insurance savings.
	223,830	226,940	3,110	
Internal Audit				
Supplies and Services	90,846	81,000	(9,846)	Audit Fee saving.
	90,846	81,000	(9,846)	
Investment Properties				
Premises Costs	217,342	255,034	37,692	See Note A Below:
Supplies and Services	2,079	2,500	421	£330 Transfer from NNIC. £131 Transfer from Premises Costs. £40 Marketing Inflation. (£80) Growth Insurance Engineering.
Capital Financing	111,696	114,347	2,651	Transfer from NNIC.
Income	(221,927)	(298,893)	(76,966)	See Note B Below:
	109,190	72,988	(36,202)	

Note A: Transfers: £18,586 from NNIC, £6,343 from Chalets/Beach Huts, £131 to Supplies and Services. Growth: £7,600 Contract Cleaning and Repairs and Maintenance for 26 Louden Road (old NNIC). Inflation: £3,390 Insurance, £3,318 Repairs and Maintenance, £2,800 Grounds Maintenance and (£4,354) Utilities.

Note B: Transfers: (£10,000) from NNIC. Inflation: (£26,538) Service Chargeable Cost recovery. (£14,000) Rental Income. £1,611 Decrease in Internal Service Charge from Rocket House to Public Conveniences. Growth in relation to 26 Louden Road: (£10,840) Service Chargeable Cost recovery, (£16,500) Rental Income.

Non Distributed Costs				
Employee Costs	276,280	276,280	0	No variances.
IAS 19 Adjustment	(276,280)	(276,280)	0	No variances.
	0	0	0	

Playgrounds				
Premises Costs	31,450	32,450	1,000	Grounds maintenance inflation.
Supplies and Services	63,237	63,492	255	Other Professional Fees inflation.
	94,687	95,942	1,255	

Poppyfields				
Premises Costs	3,425	2,925	(500)	Repairs and Maintenance saving.
Supplies and Services	20,100	19,700	(400)	Equipment Purchases saving.
	23,525	22,625	(900)	

Service	Base Budget	Base Budget	Movement	Movement Explanation
	2025/26	2026/27	£	
Property Services				
Employee Costs	597,381	604,981	7,600	£17,268 Employee Inflation. (£9,868) Pension Adjustment.
Premises Costs	2,040	227,180	225,140	Premises Insurance inflation. £225,000 One off growth in relation to the following works: NNDC Cromer Roof Leaks and replacement of PV Panels, Stalham Green Pond and Super Structure works on Cromer Pier.
Transport Related	29,850	23,908	(5,942)	Electric van to become capital cost.
Supplies and Services	20,261	19,731	(530)	Mobile phone rentals.
Capital Financing	16,354	16,354	0	No variances.
	665,886	892,154	226,268	
Public Conveniences				
Premises Costs	775,800	781,408	5,608	Inflation in relation to: £15,500 Contract Cleaning, £5,531 Business Rates and (£15,623) Electricity.
Supplies and Services	41,100	42,540	1,440	Minor inflationary increases.
Transfer Payments	17,224	15,613	(1,611)	Decrease in Internal Service Charges to Rocket House toilets.
Capital Financing	139,989	139,989	0	No variances.
	974,113	979,550	5,437	
Revenue Services				
Employee Costs	1,014,776	1,032,922	18,146	£25,567 Employee Inflation. £5,162 Net movement of posts funded by reserves. (£12,583) Pension Adjustment.
Transport Related	1,844	2,344	500	Travelling Allowance Growth.
Supplies and Services	183,173	178,991	(4,182)	£2,000 Postage costs inflation. (£6,467) Net movement of software funded by reserves.
Income	(454,130)	(473,000)	(18,870)	Collection Fund Demand - District inflation.
	745,663	741,257	(4,406)	
Surveyors Allotments				
Premises Costs	6,500	6,650	150	Repairs and Maintenance.
Income	(50)	(50)	0	No variances.
	6,450	6,600	150	
Total Finance, Assets and Revenues	4,313,733	4,450,309	136,576	

Resources Base Budget 2026/27

Assistant Director - Sustainable Growth

Service	Base Budget	Base Budget	Movement	Movement	Explanation
	2025/26	2026/27			
Ad Sustainable Growth					
Employee Costs	94,934	95,581	647	0	No major variances.
Transport Related	1,944	1,944	0	0	No variances.
Supplies and Services	200	200	0	0	No variances.
	97,078	97,725	647		
Business Growth Staffing					
Employee Costs	243,910	237,501	(6,409)	(£8,572)	Pension adjustments. (£5,614) Surplus saving from previously removed post. £7,777 Employee inflation.
Transport Related	5,376	4,432	(944)	0	No major variances.
Supplies and Services	100	100	0	0	No variances.
	249,386	242,033	(7,353)		
Coast Protection					
Employee Costs	356,548	320,421	(36,127)	(£28,224)	Changes in Coastwise employees offset by reduced capital salaries. (£7,903) Pension adjustment.
Premises Costs	156,038	288,078	132,040	£125,000	new budget for reactive coastal works. £7,500 inflation on sea defences.
Transport Related	944	944	0	0	No variances.
Supplies and Services	64,950	32,500	(32,450)	0	Budget transferred to coastal management.
Capital Financing	503,880	503,880	0	0	No variances.
Capital Salaries	(331,748)	(303,524)	28,224	0	Reduced income offset by above.
	750,612	842,299	91,687		
Coastal Management					
Employee Costs	346,510	324,245	(22,265)	(£24,228)	Fixed term post complete, funded from income. (£6,621) Pension adjustment. £9,584 Employee inflation.
Transport Related	11,163	9,720	(1,443)	0	No major variances.
Supplies and Services	2,620	33,870	31,250	0	Contributions budget transferred from coast protection.
Income	(69,057)	(45,143)	23,914	0	Fixed term post complete, externally funded.
	291,236	322,692	31,456		
Economic Growth					
Employee Costs	700	700	0	0	No variances.
Premises Costs	5,180	5,677	497	0	No major variances.
Supplies and Services	379,802	49,500	(330,302)	0	Completion of UK Shared Prosperity Fund.
Capital Financing	47,792	47,792	0	0	No variances.
Income	(330,302)	0	330,302	0	Completion of UK Shared Prosperity Fund.
	103,172	103,669	497		

Environmental Strategy

Employee Costs	169,823	130,407	(39,416) (£38,311) Fixed term posts complete, funded from income. (£5,020) Pension adjustments. £3,915 Employee inflation.
Transport Related	1,146	910	(236) No major variances.
Supplies and Services	71,050	51,050	(20,000) Reduced reserve funded expenditure.
Income	(42,391)	0	42,391 Fixed term posts complete, externally funded.
	199,628	182,367	(17,261)

Housing Strategy

Employee Costs	135,187	138,869	3,682 No major variances.
Transport Related	1,644	1,644	0 No variances.
Supplies and Services	11,000	11,000	0 No variances.
Capital Financing	761,647	761,647	0 No variances.
	909,478	913,160	3,682

Tourism

Supplies and Services	56,000	121,025	65,025 £64,000 Economic Growth.
	56,000	121,025	65,025

Total Economic Growth

	2,656,590	2,824,970	168,380

Total Resources

	6,970,323	7,275,279	304,956